The
CO-OPERATIVE
HOUSING
FEDERATION
of Canada

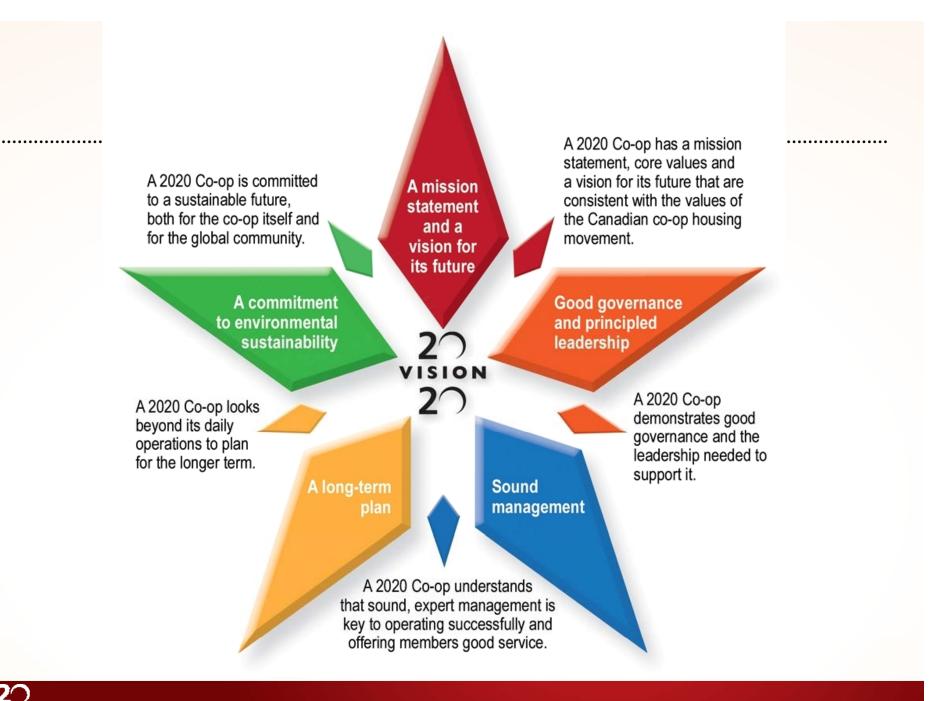


CHF BC Member Forum Beyond the 2020 Compass: What next?

Diana Devlin, Program Manager Special Projects
CHF Canada September 9, 2013

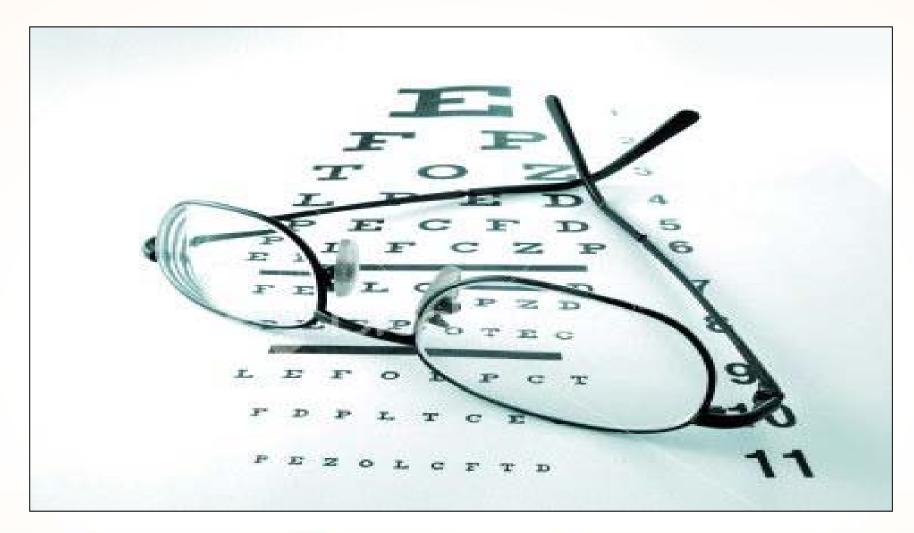
An overview...

- A quick review of 2020 Vision
- 2020 Compass what was that all about?
- Feedback, please
- How to move forward
- More feedback, please



What is 2020 Vision?

It is clarity of vision



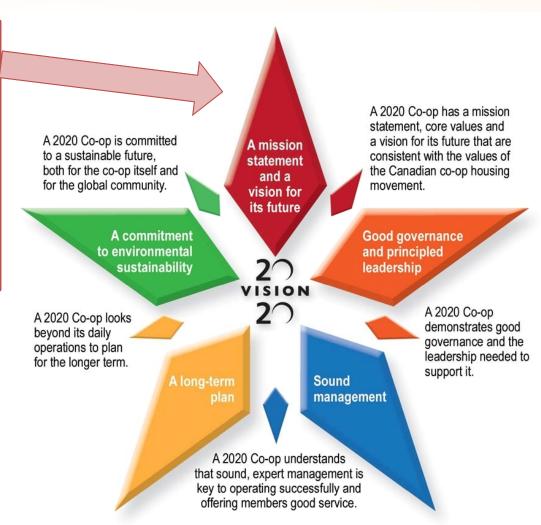
Yeah, yeah... But I live in a co-op and it's doing pretty well

- Your co-op is getting older
 - What repairs will your co-op need?
 - When will things break down and wear out?
 - Can you afford to make those repairs?
- Is your governance and management solid for the long term?
- O Don't others deserve to live in a co-op too?

The Compass:

A tool for meeting ONE Standard

- O Mission and Vision
- O Good Governance
- Sound Management
- Long term planning
- Sustainability



Tell me more...

- O How many have completed the Compass?
- What was the process like?
- Did your co-op have a plan past the end of the Compass?
- Is your board aware of your co-op's 2020 status?
- O Do you remember your Mission, Vision, and Values???



Co-op Mission Statements

- In a safe, inclusive, and accessible community, we will provide affordable, well maintained, sustainable co-operative housing.
- Working together to provide well-maintained, affordable homes in a safe, respectful and diverse community.
 - We provide affordable, sustainable housing within a safe, self-governing community open to diverse membership.

Co-op Mission Statements

Key terms that come up again and again:

- Safe
- Affordable
- Sustainable
 - Diverse



Mind the gap???

The expectation gap that may exist between the mission and vision that your co-op has set out,

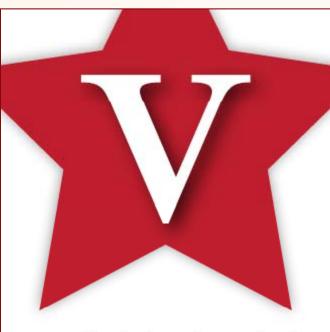
AND

The financial/capital facts of the matter that may make those promises hard to keep

You run the risk of writing a cheque to the community that you may not be able to keep.

BREAK





2020 Compass:

Charting a course for your co-op's future

Planning for our future as housing co-ops begins and ends with the values we all share. The 2020 Compass is a facilitated process your co-op can use to meet one of the five 2020 standards—developing a mission and vision based on our common co-op housing values. Here's what co-op members have to say about the 2020 Compass experience at their co-ops:

"I would definitely recommend this process to other co-ops." (Lil Cameron, Halston Hills Housing Co-op)

"It was an eye-opener. It's amazing how we're all on the same page now about our future."

(Gloria Sadler, Frances Gardens Housing Co-op)

The 2020 Compass brings other benefits to your co-op. It will

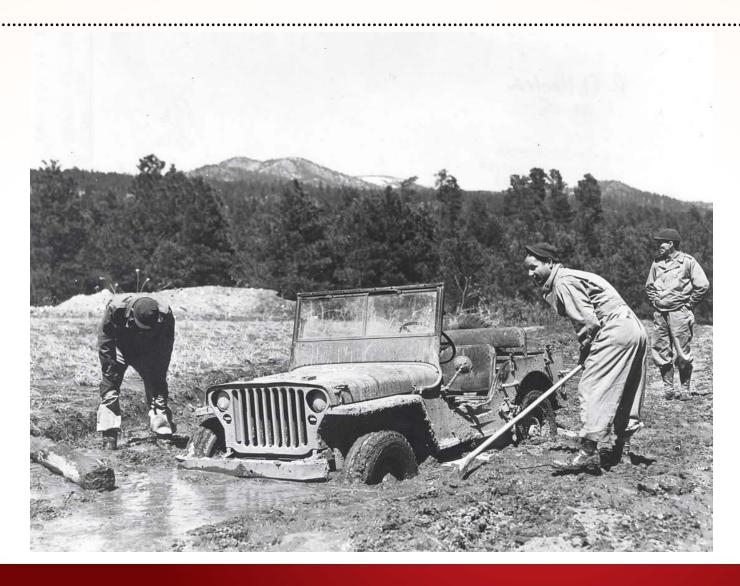
- · improve co-op morale
- show you how to make your meetings fun and productive
- focus your members' attention on the things that really matter to your co-op community
- help you choose between competing priorities in the short and long term

2020 Compass formats

So, are you moving forward?



... or *not*?



Tell me more, please

Will your co-op proceed with the rest of the Standards?

• If "no", why?



Tell me more, please – part two

Will your co-op will proceed with the rest of the Standards?

If YES, why?

The WHY may determine HOW you proceed

- 1. Panicked by the impending end of your operating agreement?
- Everything in order? Go with "Start Where You ARE"
- Have some work to do? Start withGovernance and go from there



1. Panicked by the end of your operating agreement?

- Mission and Vision **Good Governance** A 2020 Co-op is committed A mission to a sustainable future. statement Sound Management both for the co-op itself and and a for the global community. vision for its future Long term planning A commitment to environmental sustainability
 - Asset management

Land tenure

- Financial
- Affordability
- Sustainability

Sound

management

VISION

A long-term

A 2020 Co-op has a mission statement, core values and a vision for its future that are consistent with the values of the Canadian co-op housing movement.

Good governance and principled leadership

> A 2020 Co-op demonstrates good governance and the leadership needed to support it.

A 2020 Co-op looks

beyond its daily

operations to plan

for the longer term.

2. Everything in order?

Start Where You Are



- 1. Check off any of the requirements for a 2020 Standard that your co-op has already completed.
- 2. Identify the Standards that you are closest to completing.
- 3. Create a 2020 Vision Team and work plan with your coop and manager to complete them.
- 4. Then register online, upload your documents and you're on your way!

3. Have some work to do?

2011 The Year of Gertina
The Year of Getting Governance Right

The Good Governance Test

You	r board of directors:	Yes	No
1	Has no vacancies		
2	Always recruits more candidates than there are vacancies whenever elections are held		
3	Receives and carefully reviews monthly financial statements		
4	Understands the difference between governance and management		
5	Holds an annual planning session to establish its goals and priorities for the year ahead		
6	Holds an annual training session for directors		
7	Communicates regularly with members to keep them up to date on co-op business		
8	Holds regular monthly board meetings		
9	Calls regular members' meetings, but only when they're needed		
10	Manages committees by setting their terms of reference, confirming committee appointments, and receiving regular reports to approve committee recommendations		
11	Formally evaluates its own performance at least once a year		
12	Plans for leadership renewal on the board		
13	Has a reputation among members for being fair, responsive and accountable		
14	Asks members if they are satisfied with the service provided by the co-op, and does something about it if they aren't		
15	Reviews all of the co-op's legal agreements annually to ensure compliance		
You	r directors:	Yes	No
1	Sign ethical conduct gareements annually		П

Your directors:		Yes	No
1	Sign ethical conduct agreements annually		
2	Attend board meetings regularly		
3	Come to board meetings well prepared and contribute actively to discussions and decisions		
4	Can disagree among themselves without being disagreeable		
5	Always put the co-op's interests ahead of their own		

continued on page 2

Any other questions or comments?



